

# 30 BRUCE HOUSE YEARS

2017-2018 Annual Report

**The non-profit sector is a place of miracles. Achieving the seemingly impossible on a budget of “start at zero, and try to spend less”. Piecing together program funding from grants, donations, and crossed fingers. Staff going far out of their comfort zones to learn new skills and adapt to ever changing situations. The overwhelming generosity as we reach out to our community for support, time and time again. Miracles all.**

**All this while keeping a focus on the important thing: helping clients have a better today than yesterday and giving them hope for tomorrow.**

### Looking Back

2017-18 was a year of difficult choices, transitions, and surmounting obstacles. With extraordinary dedication from staff, volunteers, management and the Board of Directors and with the support of our community Bruce House is emerging as a stronger, more dynamic, and more financially stable organization looking to the future.

In a single year we have turned the tide from near financial disaster to a balanced budget and a greatly reduced deficit. An 11% increase in funding from the Ontario Ministry of Health, fundraising and endless

grant applications, and a thorough review of all expenses have allowed Bruce House to continue supporting clients through the Supportive Independent Living Program (SILP or “Apartment Program”); the hugely successful Rehabilitation and Episodic Supportive Transition Program (REST); and providing direct support to clients through the Volunteer Program with initiatives such as the Buddy Program. We all keenly felt the loss of the Transition House, but the closure of this seven-bedroom facility has secured a future for the forty households in the SILP Program and the clients who turn to REST to navigate challenges in their lives.

Bruce House is vigorously pursuing new partnerships and advocating with funders and public officials to support our work and to increase funding for housing and for services for people impacted with HIV. These efforts will be invaluable as we move forward in our renewal and regrowth.

We have developed a Strategic Plan to guide us in renewing programs and services. Updated by-laws reflect the changes in provincial non-profit law, and better fit our current needs. A Client Advisory Council is in development to ensure that people impacted by HIV have a voice in the governance of the agency. A Housing Resources Support Group was initiated to foster knowledge exchange between Bruce House and other agencies, increasing our joint capacity to serve our clients. And this is just the beginning!

I have a list of things I learned from the REST program, such as taking baby steps, accepting that there will be tough times and how to channel my resiliency. At this point in my life my physical and mental health has greatly improved and I am in stable housing.

Randy, Client



### Looking Ahead

Looking to the future we foresee a growing need for the REST Program, particularly as people age with HIV. With some 3,600 people living with HIV in Ottawa, and new diagnoses every year, the number of people who need our support due to illness or other life crisis will continue to grow. We are also considering options to replace the services offered by our former Transition House Program.

The quality of life of people impacted by HIV is a significant, and often unmentioned, issue. Providing the bare minimum of housing, food, and medical care is not enough. We can do better as a society—no one should be forced to live below the poverty line, denied simple joys such as coffee with friends, the occasional treat, or the dignity of self-reliance. Quality of life has a direct impact on mental health, which further impacts physical health. With recent funding cuts from the Public Health Agency of Canada, and a reduction in the planned increase of the Ontario Disability Sup-

port Program (ODSP), many people living with HIV are asking, “what about me?”—and quite rightly so. Assisting clients in obtaining the best quality of life possible is fundamental to our work.

HIV stigma, poverty, and many other challenges individuals live with combine to foster social isolation which can devastate a person’s mental and physical health. This is now being identified as a public health crisis in several western nations and is readily apparent in the loneliness we see in many Bruce House clients. Social isolation leads to a vicious cycle of depression, avoiding social contact, and more social isolation. Our Community Kitchen, Client Socials, and Buddy Program help reduce clients’ social isolation, and we will continue to develop ways to address this significant health concern.

### Here We Are

As we complete our third decade of compassionate care and support for individu- *Continued on Page 5*

## The Ontario Accord

### **We, people living with HIV/AIDS and allies in the community:**

- » Commit to the greater involvement and meaningful engagement of people living with HIV/AIDS (GIPA/MIPA); GIPA/MIPA puts PHAs at the centre and is grounded in human rights and the dignity of the full human being
- » Aim to transform all who live with, work in, and are affected by, HIV/AIDS in Ontario
- » Commit to personal and social transformation
- » Value community expertise in embracing the challenge for the betterment of society
- » Value inclusion over exclusion, a quest for integrity at all times and the embodiment of self-determination
- » Promote the evolution of thought, action and collaboration among us and with our allies

### **Because GIPA/MIPA is about human struggles and aspirations, ethics, empowerment and accountability are its foundation.**

We acknowledge that Greater involvement of people with HIV/AIDS (GIPA) is never achieved once and for all; it is a goal and commitment that must be continually renewed. GIPA is a practice, not a project, and is similar to all other accountabilities of healthy HIV organizing and service delivery. Our practices in AIDS service organizations (ASOs) must be continually re-evaluated in light of the changing realities of HIV/AIDS and of those living with it.

Within the North American context, GIPA principles have often been considered as only applying to persons living with HIV/AIDS. We affirm that GIPA concerns all who live with, work in, and are affected by, HIV/AIDS. Another way of stating this is that GIPA engages people with HIV/AIDS and their allies in a culture of inclusivity intended to foster an expanding and inclusive approach that embraces HIV Positive individuals in all their diversity and circumstances and includes those affected by HIV/AIDS and all allies. In naming this accord, "The Ontario Accord" we acknowledge the foundational work that continues to inspire us and have continued the precedent of naming our work after its geographic birthplace. We invite citizens of the world to join us in our efforts and organizations globally to affirm their support of the Ontario Accord.

*(Continued from page 3)*

als and families impacted by HIV, we are mindful of the work that has been done before, of the losses and grief in our community, of the memories of those we have lost, and of the challenges we have yet to face. From our origins as a grassroots organization founded to help people with HIV/AIDS “live and die with dignity”, to our role today in providing a range of hope, support, and housing for people living with HIV, we remain closely connected to our community. We are blessed with touching community support—from individual donations to annual events and fundraisers such as A Taste for Life, The National Capital Pride Run, Drag & Balls, and the Rideau Speedeaus Swim-eathon.

We are small but mighty. We are dedicated to our mission, and we honour the trust placed in us by you thirty years ago—to care for your friends, family, and neighbours impacted by HIV. How we provide care has changed in ways our founders could not have predicted thirty year ago, and will continue to change in the future. Bruce House will adapt, but its core will remain the same: a lot of heart, a can-do attitude, and a stubborn refusal to accept anything but the best that we can do for our clients.

“We are not the type of people to ask for help often, but when we do need help Bruce House has always been there. They do the most they can to help us.”

Roger & Guy, Clients

Bruce House Staff  
April 2017- March 2018

*Manager of Finance & Administration*  
Lorraine Kelly

*Manager of Volunteer Services & Community Relations*  
Linda Truglia

*Manager of Client Programs & Services*  
Doug Cooper

*Office & Communications Coordinator*  
Patrick James Morley

*Supportive Independent Living Program Coordinator*  
Lana Duss

*Client Health Management Coordinator*  
Ayan Jama, Sam Taylor

*Rehabilitation & Episodic Supportive Transition Program Coordinator*  
Kimberley Sanders

*Transition House Program Coordinator*  
Clive Carter

*Transition House Caseworkers*  
Mariah Bryant, Linda Carr,  
Bruce Miller, Sam Taylor

*Transition House Casual Relief Caseworkers*  
Rahmani Ashkan, Tannis Fleming, Louann Gauthier, Kate McDonald, Shannon Mulligan, Jenna Odorico, Richard Pratt, Stephanie Smith



**As part of our renewal process, Bruce House has created a new Strategic Plan and developed two new initiatives: a Housing Providers Resources Group, and a Community Advisory Council. We welcome your input and participation in this ongoing work.**

## Strategic Plan 2018-2021

Through extensive consultation, both internally and externally, Bruce House has created a Strategic Plan for 2018-2021. This three-year plan will guide us in taking the next steps in the agency’s growth and renewal.

Client needs have changed, and the agency must adapt its services to better respond to those needs. It therefore needs to re-examine its services and structures so that it can continue to meet the needs of its clients in a sound and sustainable manner.

For more information please ask for a copy of the Bruce House Strategic Plan 2018-2021 from our office.



## 2018-21 Strategic Directions

1. Adapting to the changing needs of persons impacted by HIV/AIDS.
2. Program framework evaluation.
3. Strengthening external partnerships.
4. Financial Sustainability.
5. Succession, planning, and realignment.



## Housing Providers Resources Group

This new Bruce House initiative invites service providers who work to provide resources and support to community members to connect bimonthly at a lunch-and-learn session to engage and share knowledge and resources about the intersecting social determinants of health that impact community members.

- Participants can look forward to:
- Discovering new ways to connect with clients,
- Finding new ways to organize engaging community events,
- Develop tools for assessing assets and needs of clients and communities,
- Exploring the lived experiences of the diverse communities we live and work with,
- Receive updates on issues related to health and wellbeing, and
- Improving their ability to effectively work with a variety of complex topics and situations.

The group will be self-directed, with participants choosing meeting topics and volunteering to present them. Bruce House will act as care-taker and host.

## Community Advisory Council

To ensure that the voices of PHAs are heard, Bruce House is launching a Community Advisory Council to allow clients and people impacted by HIV to identify issues, advise on policy, and assist Bruce House in finding people living with HIV to join the Board of Directors.

This Council is a work in progress, but one that the Board and staff are very excited about. We hope that it will enable greater consultation with the community and create a means for clients to be meaningfully engaged in the renewal of Bruce House.

## Happy Retirement, Jay!

It is with warm wishes that the Board of Directors announces the retirement of Jay Koornstra, effective 31 Aug, 2018. Jay's retirement marks the end of an era for Bruce House and the Ottawa area. He joined as the Executive Director in 2000 and made significant strides in building the organization over nearly 2 decades. Through his leadership, he rallied funds from all levels of government, often knocking on politicians' doors, taking civil action, and organizing rallies. That was largely during an era where funding for either HIV/AIDS or housing were not easy to come by, let alone both issues combined. The success of his hard work was reflected in the growth of the Apartment Program, the continued involvement of volunteers, and the highly respected Transition House. The number of people who have been positively impacted by Jay's dedication to Bruce House would be difficult to count as it goes far beyond the number of clients this organization has helped.

As Bruce House continues to grow, our future is built on the solid foundations that Jay established during his time with us.

"It is somewhat bittersweet that I officially retire from my job as Executive Director of Bruce House", says Jay Koornstra. "Although personal health issues made it necessary to step back from the position for the past 2 ½ years, it is still difficult to officially retire from a job that you loved, believed in, and valued."

"Bruce House has overcome significant difficulties over the past 2 years, and I would like to reassure my friends, colleagues, and the community at large that recent changes are providing new opportunities for the organization to grow. I encourage my friends and colleagues to join me in their support of Bruce House and its future plans as it continues to be a much needed resource in Ottawa."

Although he's stepping away from the stresses of being the Executive Director, there is little doubt he will continue to be an advocate for the Ottawa HIV/AIDS community, for affordable and appropriate housing, and for the LGBTQ2+ communities.

We wish Jay all the best in his retirement.



the **village** legacy project  
le projet de legs du **village**

[www.bankstreet.ca](http://www.bankstreet.ca)  
[www.villagelegacy.ca](http://www.villagelegacy.ca)



Image courtesy of Glenn Crawford  
and The Village Legacy Project



SILP offers its tenants the ability to design the type of supports they receive to fit their current circumstances. Living with HIV comes with a range of complexities — Bruce House programs are able to adapt to a person’s changing realities by providing support from a team of workers with different skill sets. SILP clients not only have access to support from myself but from our REST Program Coordinator, Client Health Management Coordinator and Manager of Client Programs and Services.

Bruce House staff don’t silo clients exclusively to one case worker; we are all invested in understanding the unique needs of the people we serve and learning how to improve our capacity to help them achieve their goals. It is the combination of offering safe, affordable and accessible housing and an integrated and flexible approach to supporting our tenants that makes SILP so successful.

Lana Duss, SILP Coordinator

### Volunteer Program

The **Volunteer Program** is a crucial part of providing essential services and support to clients. Volunteers receive a variety of training including first aid, mental health first aid, HIV 101, boundaries training, and more. Our Buddy Program is an excellent example of providing direct support to clients, addressing social isolation, mental health, and providing much needed companionship.

### Rehabilitation & Episodic Supportive Transition (REST)

**REST** provides support to people in our community living with HIV with day to day issues, episodic illnesses and the development of short and long-term goals to manage their holistic health. Clients are supported with their individualized needs based on their self-identified goals. Clients receive support with transportation, housing, furniture, social supports, tax clinics, connection to healthcare and other community resources etc.

40 clients sought assistance from the REST Program in 2017-2018; seeking help with specific concerns from support during medical treatments to mental health issues or difficult personal circumstances. This program also served clients enrolled in the SILP program as needed.



“I have been living in one of Bruce House apartment since 1996, and I am very blessed to have a safe place to live.

I started to go to the Community Kitchen with Doug and now with Lana, from 10 am to 1 pm once a month. We get to share each of our meals with each other. This helps us especially near the end of the month when money is short. As we are very diverse in our community we learn to teach each other new dishes.

Our Monthly Social meets once a month from 6 pm – 9 pm. We have dinner and then each month we either play games, learn to plant herbs, play trivia, discuss mental health, budget, or depression. We also love to watch movies. This gets us out and to meet other client as we don't all live in the same building.”

Brigitte, SILP Client

### Supported Independent Living Program (SILP)

SILP provides access to secure, safe, affordable and stable housing for families, singles, and couples, in up to 40 subsidized apartments. Bruce House supports these residents in activities of daily living and counseling, as well as access to other agencies and services in the community; wellness checks, referrals, and innovative programming in such as the Community kitchen and Buddy Program.

This program has a proven track record of providing long-term stability for our clients, many of whom have been stably housed for years or decades.

“Bruce House has helped me to obtain housing, provides rides to doctor appointments and visits while I have been in hospital. Staff are always willing to help.

Larry, REST Client

**Our incredible volunteers have contributed 10,000 hours of their time to Bruce House this fiscal year—this work is the equivalent of \$165,000.00 a year in salaries!**

I am grateful for the Buddy Program as I see how it gives people hope. When someone is isolated at home or dealing with mental health challenges, having a safe connection with someone can turn their day into a positive one. I am part of a buddy program with the Ottawa Hospice and I had the privilege of developing a relationship with an elderly man over the past 3 years who was very isolated in his community. He passed away in December and when we said goodbye to each other in the hospice he told me he missed me, and I would be in his heart. I felt the same way and will forever be grateful for that relationship. I am passionate about expanding our Bruce House's Buddy Program, so we can continue providing hope to our clients.

Linda Truglia, Manager of Volunteers Services & Community Relations

### Volunteerism at Bruce House

Our volunteers are invaluable to Bruce House. Without our them we would not be able to offer all of what we do within our programs and services. Our volunteer program includes a very important component that supports our clients who are marginalized, through our Buddy Program a client is paired up with a volunteer who will provide support around psycho-social needs to reduce social isolation. Our dynamic volunteer program also includes the Health and Wellness program, our administration and reception volunteers, and our fundraising and events volunteers. The success of our fundraisers and events depends on

the support of our volunteers. In particular A Taste for Life where we have over 60 volunteers making the event a success!

We strive to increase our volunteer capacity for the greater involvement of people living with HIV/AIDS (GIPA) with meaningful involvement of people living with HIV/AIDS (MIPA) by creating opportunities for personal development, employment opportunities, and increased self-esteem.

Thank you to our volunteer family who bring compassion, kindness, patience, dedication, creativity, laughter and much more to Bruce House.

“I needed someone that I could count on, to have someone to take me out of my apartment. It helps my emotional and mental health to have someone to talk to, to do activities with. With all the things in my past... the trust is not there. With Dylan I feel respect and friendship, not judgement. I look forward to seeing him every week.”

Dominique,  
Buddy Program Client



“The buddy program is a great way to stay involved with Bruce House while making a true difference one-on-one, where it matters most.

It’s amazing that the simple act of just getting a coffee with someone can make a huge difference in someone’s life. I would definitely recommend the buddy program to anyone, because you will definitely get as much out of it as your buddy will.”

Dylan, Buddy Program Volunteer

A Taste for Life is a no-brainer to partake in!  
All the fundraising supports people in our communities.

Compassionate efforts lead to tangible results for our citizens in need.

Charles Beauregard,  
Owner-Canvas Resto Bar



Warm thanks to Terra20 for their generous donation.

Thank You!

We would not be here if it was not for all the generous support we have received from our vibrant community. Bruce House receives core funding from only two funding sources, the Ontario Ministry of Health and the Community Homelessness Prevention Initiative. The community and our committed donors are vital to the success of Bruce House programs and services.

Thank you to the dynamic fundraiser Drag & Balls, and The National Capital Pride Run, which together raised close to \$14,000! Other amazing community fundraisers from The Gilmour Inn, and Country Cares with country star Drake Jenson supported Bruce House this year.

The outstanding community support we receive from over 45 restaurants, and in-kind donations make our largest fundraiser A Taste for Life possible which directly supports our Client programs and services.

The staff, volunteers, management, Board, and clients of Bruce House thank you for all your support and are grateful to be part of this community.



A Taste For Life at Siam Bistro.

Bruce House receives funding from:

Ontario Ministry of Health and Long-term Care  
 Community Homelessness Prevention Initiative  
 The Public Health Agency of Canada  
 The Ottawa Community Foundation

MAC AIDS Foundation  
 Canyon Foundation  
 James Robin Findlay Fund  
 Harry P. Ward Foundation  
 Nordstrom

**The following individuals, groups, and businesses have generously contributed to Bruce House fundraising:**

Blake Photography - Pat Blake	Kraig-Paul Proulx	Soeurs de L'institut Jeanne D'arc
Beau's Brewery	MAC Angels	St. Andrew's Presbyterian Church
Bell Pharmacy	Massine's Your Independent Grocer	St. Basil's Church
Black Swan Events - André Proulx	Matar Meats	Starbucks
BMO Capital Centre	The National Capital Pride Run	Stonewall Wilde's
Bon Appetit Ottawa	The Odds & Sods Shoppe	Stroked Ego
Borden Ladner Gervais LLP	The Ottawa Gay Men's Chorus	Stryker Canada
Bridgehead Coffee	The Ottawa Knights	Sweetlegs
Byward Chiropractic	Ottawa Queer Softball League	Swizzles – Sebastien Cleroux
Church of St. John the Evangelist	Ottawa Stilt Union	Terra 20
Corvidae Photos	The Ottawa Wolves	TD Bank Financial Group
David Fuller – Düfler Denim	Parkview Movers - Lisa Ann Robinson	Trinity Outreach Committee
Drake Jensen – Country Cares	Pelee Island Wine	T's Pub
Drag & Balls - Steve Pageau & Dave Sabourin	PODS - Peter Hauderowicz	The Urban Element
Gary Leger & Steve Obendorf	Queer Mafia	Wicked Wanda's
Galerie St-Laurent+Hill	RE/MAX Hallmark Realty Group – Foundation for Giving REALTORS® Care Foundation	Yvonne Gil
The Gilmour Inn	Rideau Speedeaus Swim-ea-thon	
Gowling WLG	Saffron & Chives Catering	
Karen Dacey	Salon Jolie Dame	
Kelly Santini LLP		
Kiki Coe		
Kirk Law Office		

Our heartfelt thanks to the restaurants, sponsors, volunteers, and diners who participate in A Taste For Life; and to event sponsor TD, and our partner The Snowy Owl AIDS Foundation.

*This support is instrumental in supporting the delivery of programs and services, and demonstrates that Bruce House truly is part of a wonderfully caring community.*

## Financial Summary 2018

*Please Note: As the position of Treasurer on the Board of Directors is currently vacant, a Financial Summary was created in lieu of the Treasurer's Report. The intent of this Summary is to present an overview of the financial situation at Bruce House from the Board perspective.*

Wow. What a difference a year makes! Considering the dire financial picture we were in this time last year and the incredibly difficult decisions that had to be taken in order to ensure the survival of Bruce House, it is a true pleasure to write here that we are well on our way to financial recovery.

However, this did not come easily and required a lot of effort from a lot of people. There were a lot of tears, a lot of stress, a lot of late nights, a lot of questions, a lot of e-mails, and a lot of bills and salaries being paid late. But we've pulled through.

Some of the changes required to make Bruce House financially stable again are already known, in particular there was the closure of the Transition House and the resulting reduction in staff in Sept. 2017. Not filling the Executive Director position also reduced our expenses greatly. Combined, this reduced our annual expenses by over \$300,000—almost one quarter of the entire budget for Bruce House at the time.

However, these steps alone were not enough. Bruce House was very fortunate that the AIDS Bureau (Ontario Ministry of Health and Long-term Care) increased our annual funding by \$25,000 and now contributes a third of our annual funds. As well, staff and volunteers put in a huge amount of effort to identify potential sources of funding and then write, and submit, the required grant applications. As a result, some of these grants have been successful, and others have asked that we try again. With each grant submission comes the learning experience that will be of signifi-

cant benefit for future grant applications.

Bruce House has also been very fortunate for its strong community support. In just the past year, well over \$50,000 has been raised through remarkable community events and the generous donations from our individual supporters.

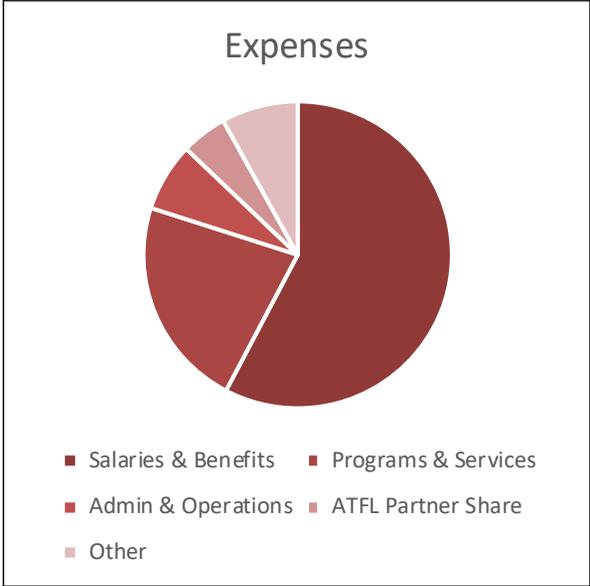
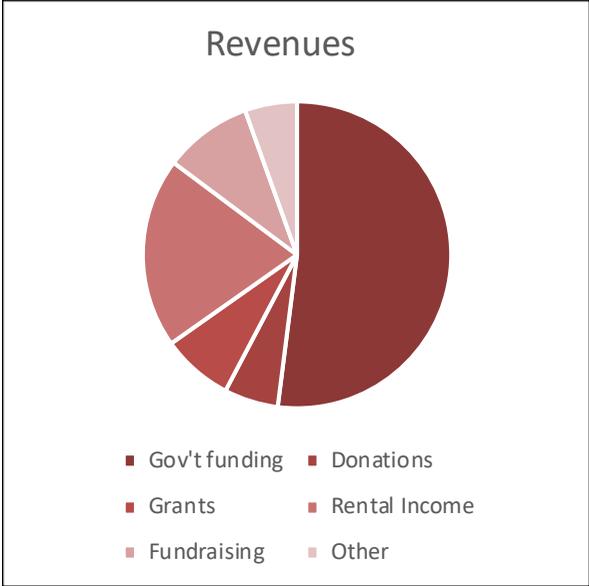
To ensure that Bruce House continues on its path to financial stability conservative budgeting and strict budget monitoring measures are being put in place. This responsible budgeting is crucial to ensuring that all funds and donations received are used for Bruce House programs as efficiently as possible. These changes will also make it much easier to foresee when financial difficulties may be getting worse and help us take immediate and appropriate action. A better understanding of the budget is also helping to identify where to cut costs with a minimal impact to clients or to our programs.

At this time, we can confidently say that Bruce House is well on its way not just to financial stability, but a longer-term financial sustainability. This positive change in the financial direction is clearly reflected in the financial statements presented by the auditors. Without a doubt there is still work to do, but at least we have passed the turning point where the finances are no longer causing sleepless nights.

Pages 16-18 contain excerpts from the Audited Financial Statements. The full Statements are available on request by contacting our office.



The Ontario REALTORS Care® Foundation made a generous donation - thank you Anneke!





**PARKER PRINS LEBANO**  
**Chartered Professional Accountants**  
Professional Corporation

**INDEPENDENT AUDITORS' REPORT**

To the Board of Directors,  
**BRUCE HOUSE**

**Report on the Financial Statements**

We have audited the accompanying financial statements of **BRUCE HOUSE**, which comprise the Statement of Financial Position as at March 31, 2018, and the Statements of Changes in Net Assets, Operations, and Cash Flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

**Basis for Qualified Opinion**

In common with similar not-for-profit organizations, **BRUCE HOUSE** derives revenue from donations, fundraising and rental income, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to donations, rental income from residents and fundraising revenues, excess of revenue over expenditure, assets and net assets.

**Qualified Opinion**

In our opinion, except for the effects of the matter described in the Basis for Qualified Opinion paragraph, the financial statements present fairly, in all material respects, the financial position of **BRUCE HOUSE** as at March 31, 2018, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Parker Prins Lebano Chartered Professional Accountants Professional Corporation  
Authorized to practice public accounting by the Chartered Professional Accountants of Ontario

Ottawa, Ontario  
June 19, 2018

**BRUCE HOUSE**  
**STATEMENT OF CHANGES IN NET ASSETS**  
**FOR THE YEAR ENDED MARCH 31, 2018**

	<u>2018</u>	<u>2017</u>
<b>NET ASSETS INVESTED IN CAPITAL ASSETS</b>		
Balance, beginning of year	\$ 25,903	\$ 27,602
Purchases of capital assets	-	622
Net loss on disposal of capital assets	(22,948)	-
Amortization of capital assets	(20,361)	(47,768)
Amortization of deferred contributions related to capital assets	<u>19,038</u>	<u>45,447</u>
Balance, end of year	<u>\$ 1,632</u>	<u>\$ 25,903</u>
<b>INTERNALLY RESTRICTED FOR CONTINGENCIES</b>		
Balance, beginning of year and end of year	\$ -	\$ 150,000
Transfer (to) from unrestricted	<u>-</u>	<u>(150,000)</u>
Balance, end of year	<u>\$ -</u>	<u>\$ -</u>
<b>UNRESTRICTED</b>		
Balance, beginning of year	\$ (92,178)	\$ 28,613
Excess (deficiency) of revenue over expenditure for the year	52,269	(272,490)
Transfer from internally restricted for contingencies	-	150,000
Purchases of capital assets	-	(622)
Net loss on disposal of capital assets	22,948	-
Amortization of capital assets	20,361	47,768
Amortization of deferred contributions related to capital assets	<u>(19,038)</u>	<u>(45,447)</u>
Balance, end of year (Note 10)	<u>\$ (15,638)</u>	<u>\$ (92,178)</u>

The accompanying notes are an integral part of these financial statements.

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**BRUCE HOUSE**  
**STATEMENT OF OPERATIONS**  
**FOR THE YEAR ENDED MARCH 31, 2018**

	<u>2018</u>	<u>2017</u>
<b>REVENUE</b>		
Donations	\$ 51,316	\$ 51,045
Grants -		
Ministry of Health and Long-Term Care (core operations) (page 11)	249,442	223,642
City of Ottawa per diem support	18,510	61,480
City of Ottawa supportive daily living	131,187	141,677
Somerset West Community Health Centre	-	28,932
Public Health Agency of Canada (ACAP) (page 12)	70,822	82,025
REST program	45,834	20,412
Other grants	22,065	40,145
Rental income from residents - House	19,275	38,082
Rental income - Apartments	162,020	170,926
Funds raised - Pride Run	6,437	-
Other fundraising	77,436	97,501
Amortization of deferred contributions related to capital assets	19,038	45,447
Interest and investment income	240	467
Other (Note 7)	30,189	7,022
	<u>903,811</u>	<u>1,008,803</u>
<b>EXPENDITURE</b>		
Salaries and benefits	478,074	722,130
Other fundraising costs	39,963	45,553
Apartment operations	138,643	174,247
House operations	23,367	76,442
Volunteers	22,285	29,623
Rent and maintenance	56,969	34,310
Office	14,436	19,240
Staff education and travel	6,269	23,799
Memberships	2,000	4,646
Insurance	9,242	12,262
Professional fees	16,912	9,612
Amortization	20,361	47,768
REST other program expenses	73	2,958
	<u>828,594</u>	<u>1,202,590</u>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE BEFORE OTHER ITEMS</b>	<u>75,217</u>	<u>(193,787)</u>
<b>OTHER ITEMS</b>		
Expenses relating to legal matters - net (Note 5)	-	78,703
Loss on disposal of capital assets - net (Note 5)	22,948	-
	<u>22,948</u>	<u>78,703</u>
<b>EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE FOR THE YEAR (Note 10)</b>	<u>\$ 52,269</u>	<u>\$ (272,490)</u>

The accompanying notes are an integral part of these financial statements.

## Our Mandate

Bruce House is a community-based organization providing housing, compassionate care and support in Ottawa for people living with HIV/AIDS, believing that everyone has the right to live and die with dignity.

## Our Values

We are accountable to our clients, the community, and each other. We take a holistic approach that recognises emotional, physical, social, spiritual and economic realities. We respect people's diversity and their different needs including, but not limited to ability, age, culture, economic status, ethnicity, lifestyle, gender and sexual orientation.

We support empowerment by providing information, sharing authority, promoting participation and providing choices.

## Our Vision

We envision a physically, socially, psychologically, spiritually and economically healthy community where everyone, including people living with HIV/AIDS or impacted by HIV/AIDS participates fully in all aspects of community life.

We envision a community free of stigma and discrimination towards people living with HIV/AIDS.

We envision adequate sustainable and flexible funding to enable the provision of a full range of high-quality services that respond to the needs of people living with HIV/AIDS.

We envision a well-integrated, coordinated service system that is accessible to people living with HIV/AIDS, regardless of their ability, age, culture, economic status, ethnicity, lifestyle, gender, or sexual orientation.

## Board of Directors 2017-2018

Melanie Bejzyk  
*Director Apr. 2017-March 2018*

CJ Blake  
*Director Nov. 2017-July 2018*  
*Secretary July 2018-current*

Jacquie Bushell  
*Vice-chair Apr.-Aug. 2017*

Lee Callan  
*Chair Apr.-Aug 2017*

Vanessa Davies  
*Director May 2018-July 2018*  
*Vice-Chair July 2018-current*

Melissa Haggerty  
*Director Sept. 2018-current*

Richard Isbrucker  
*Director Apr. 2017-Oct. 2018*  
*Chair Sept. 2017-July 2018*

Henry Maxwell  
*Director Apr. 2017-Feb. 2018*

Jeff Morrison  
*Director Apr.-Aug. 2017*

John Murray  
*Director Apr. 2017-Mar. 2018*

Dale Pelletier  
*Director Apr.-Aug. 2017*

René Rivard  
*Vice Chair Nov. 2017-July 2018*  
*Chair July 2018*

Joey Ward  
*Director Apr. 2017-Jan. 2018*

**30** *of Hope,*  
**YEARS** *Housing,*  
*& Support*  
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